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Stuart, J. L. 1934 Jul-Aug

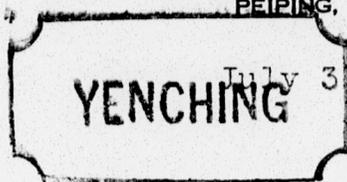
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學大京燕
YENCHING UNIVERSITY

PEIPING, CHINA

OFFICE OF THE PRESIDENT



TELEGRAPH ADDRESS
"YENTA"

Ask
8/9

Mr. B.A. Garside
150 Fifth Avenue
New York City
U. S. A.

Dear Mr. Garside:

In further continuance of our correspondence over Journalism, in the light of two cables which came a few days ago stating that it was impossible to raise even the salary of Mr. Nash for next year, I should like to urge that the Associated Boards take the matter up not merely as to where this work can best be located, but how it is to be supported. The enclosed copy of a letter will reflect my own perplexities as well as my determination to keep the work going somehow for one more year, until we can explore possibilities for its further maintenance while at the same time awaiting competent judgment as to where it can best be located.

May I also ask the proper committee of our Trustees, through you, to study the failure of this effort in its bearing on Dr. Gee's effectiveness. I had asked him to take any time necessary in vigorous efforts to secure the support of Nash. It may be that uncertainty regarding his own future and other plans made for him by the Trustees prevented this. It may be that conditions continue so bad that no one could possibly have done any more. I feel quite ignorant and am expressing no opinion, but am as anxious as are the Trustees to reach conclusions by objective tests, of which this may be one.

Very sincerely yours,

Heigton Stewart

jls:jw

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RECEIVED
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學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA

OFFICE OF THE PRESIDENT

July 3, 1934.

TELEGRAPH ADDRESS
"YENTA"

Dr. N. Gist Gee
150 Fifth Avenue
New York City
U. S. A.

Dear Dr. Gee:

I have your letter regarding the possibility of inviting Professor G.H. Parker of Harvard University to spend a term, more or less, at Yenching after his retirement. I am enclosing a letter from Dr. Li on the subject.

On the other hand I do not see any way in which the matter can be financed from this end. It is practically out of the question to look for a grant from the China Foundation. I write thus because I am still on the Board and am familiar with the enforced reductions in its expenditures. We could provide free housing, but you know enough about our own budget to understand how impossible it would be to add to an existing deficit, especially when facing the serious uncertainties of the following year.

If, therefore, Dr. Parker and you can devise any process for securing the funds required, we shall welcome him and his wife. They might also be reminded that living expenses here would be considerably less than many other places.

Very sincerely yours,

J. Heighon Stewart

jls:jw

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學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA

OFFICE OF THE PRESIDENT

Jly 3, 1934.

TELEGRAPH ADDRESS
"YENTA"

Dr. N. Gist Gee
150 Fifth Avenue
New York City
U. S. A.

Dear Dr. Gee:

Your cable regarding the impossibility of raising funds for the salary of Vernon Nash came duly to hand and was followed a few days later by a somewhat more laconic one from Dean Martin. This naturally has been a very keen disappointment, and coming so late has created some very practical difficulties. We had been waiting at first expectantly and then somewhat anxiously for news that would guide us, and could scarcely believe that the outcome would be other than successful in so relatively small a total sum as we have asked for from America. Meanwhile announcements for next year, including advance registration of students before the close of the present session, forced us to make some decision and we decided to conduct the work for one more year. Since getting these two cables we have had further meetings of our faculty governing body and have been forced to confirm the previous decision. This means that we shall retain Nash for one more year and try to secure enough funds in China for the whole department, underwriting the minimum budget by general University resources as best we can.

Difficult as this will be, it is not the aspect of the matter that gives me most concern. I am eagerly awaiting letters from you giving your interpretation of this dispiriting result. Is it because Messrs. Williams and Martin have been too preoccupied with their own immediate responsibilities or absent from home? Is it that they have lost their active interest in this project? Is it that no one had time to make personal visits and that therefore the appeal was made by mail, which is never very satisfactory? It is that the economic depression is really so bad that even this small sum could not be raised from the group of newspaper publishers whom Williams and Martin know well, together with personal friends of Nash? Or is it that a change of attitude has come over the American people so as to destroy their interest in supporting good causes outside of their own country? Any one of these seems to me equally unbelievable, and yet there must be some adequate explanation of this phenomenon. I am in no sense finding fault or being critical, but am perplexed as to what the next move should be.

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Dr. N. Gist Gee

July 3, 1934.

Granted that somehow we can hold the department together for the coming academic year, is there any reasonable hope of securing support in America for a period of years beginning with the summer of 1935? If not, then we should make plans accordingly and have these quite definite not later than about January 1st of next year. This would give Nash time to make other plans, together with the other teachers and the students. If, meanwhile, it is decided that this subject can better be taught in Shanghai and support can be provided by the institutions there or through the efforts of the Associated Boards, we shall have maintained continuity and will be comforted by the knowledge that the work will be continued elsewhere. If you have not already done so, will you let me have your thought on the practical bearings of this occurrence?

This experience inevitable provokes the larger question as to the hopes for raising funds in America for any phase of our University needs. It may have no significance for this larger aspect of the problem, or it may be the cause of the general situation. That is why I feel so baffled and so anxious for further information. I can readily understand the much greater anxiety that presses upon you as closer to the situation and more completely occupied therewith.

In this bond of sympathy,

Very sincerely yours,

Sheighton Stewart

jls:jw

7/30/34-cc Mr. Garside
Dr. F. L. Martin

0821

COPY

July 7, 1934

*Seen by
Mr. Jones*

Dear Dr. Stuart:

Cato Young was here. We had a very fine conference. I urged him to return to Yenching as soon as possible, in order to devote his whole time and energy to the rural program at Yenching.

I had a talk with Grant. He feels that the Chinese name of the Institute of Rural Administration at Yenching is too small and insignificant; and that the Institute should be a separate and independent unit in the University, not a subsidiary unit under the College of Public Affairs.

I suppose you rather begin small. When the program is sufficiently developed, you will want to make it a University Institute. Certainly this Institute will also touch the Departments of Chemistry and the College of Natural Science which I shall speak presently. If this is your wish, will you please let me know, so that I can adjust my program accordingly.

There is a general reorganization in the Ministry of Industries. The processes are still going on. Most of the experimental and research side of the rural (and agricultural) program will be entrusted to the Central Agricultural Research Bureau (CARB). Our tentative plan is as follows:

Director of CARB -- Minister Chen Kung-po

Vice-Director of CARB --- Dr. T. H. Tsien (formerly of Academia Sinica)

Technical Office: Dr. Shen Tsung-han, of University of Nanking and National Defence Council, in charge.

Division of Plant Production: Head, Dr. Chao Lien-fang (Also Director of Agricultural Bureau of N.E.C.) acting concurrently.

Division of Animal Production: Head, Dr. Chen Shao-chun (Also senior technical expert of the Ministry of Industries).

Division of Rural Economics: Head, Leonard Hsu acting concurrently (Also counselor of the Ministry and vice-director of Agricultural Bureau of the N.E.C.)

Budget from the Ministry: Special expenses, \$300,000.

Running expenses, \$600,000 for 1934-35

Through this re-alignment of personnel, the two most important institutions in rural reconstruction and agricultural extension in the Central Government are now well coordinated.

In the Division of Rural Economics, I intend to create three departments one old and two new.

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(1) The Department of Agricultural Statistics: The work of the department shall concentrate on one single project, namely, the national crop reporting service. The work was originally started by the University of Nanking and later transferred to the Ministry; but it was not well kept up on account of lack of trained personnel. Now I intend to ask Dr. J. L. Buck to take charge of this department, and make this a co-operative affair between the CARB and the Univ. of Nanking (particularly Buck's Department of Agricultural Economics).

(2) The Department of Rural Sociology: The work of the department shall concentrate on the study of village organization, town organization, clan organization and hsien administration. It will be an extension of the project originally financed by Mr. Gamble in connection with the Ching Miao Hui study. I shall ask Dr. Cato Young to take charge of the department and make this a co-operative affair between the CARB and the Institute of Rural Administration of Yen-ching University.

Cato and I talked this over. He agreed in general principle. The plan is that CARB will furnish \$6,000 for the study and Yen-ching \$3,500 (also \$3,000 to \$6,000 from Gamble, if possible). We shall have an office in Nanking as well as one in Yen-ching. Cato will divide his time between Nanking and Yen-ching. This will also be the beginning of our Yen-ching's Nanking office in a modest and inconspicuous manner. The work will be (1) to finish the present study of village organization and town organization in Hopei, Honan, Shantung and Shansi; and (2) to begin field survey in Kiangsi, Anhui, Chekiang and Kiangsu. The CARB will provide the office facilities and Cato will have complete charge of the personnel and research projects of the department.

Later on, I intend to make this department the coordinating organ for demonstration hsiens and rural experiments in China. Also I have been participating in confidential sessions in planning to make Chekiang and Kiangsu "experimental provinces" in China; and this will give Yen-ching a natural introduction to the proposed program of experimental provinces right at the beginning.

(3) The Department of Rural Industries: The Minister agreed to inviting J. B. Tayler to be adviser to CARB and head of this department at an annual salary of \$7,200. The North China Industrial Institute, Mr. Tayler told me, has \$5,000 in the bank. He can use this as his project expense and the Ministry takes care of Mr. Tayler's salary. In this way, the CARB and the North China Industrial Institute co-operate on a common project.

Then, Dr. Hsiao Shen-ching, director of the Kiangsi Office of the N.E.C., wants to spend \$10,000 for an industrial survey in that province; and the survey is to cover pottery, cotton weaving, etc., the sort of study Mr. Tayler excels in directing with a competent Chinese associate. He has agreed to make this a co-operative affair between the Kiangsi Office of N.E.C. and the CARB of the Ministry of Industries. I also intend to make this one of the projects of this department with Mr. Tayler in charge.

Then, we finally secured \$200,000 for animal husbandry. ("We" means the Agricultural Bureau of N.E.C.) Dr. Chao and I agreed to make this project a socio-agricultural project, rather than a purely agricultural project. The project will include four items as follows:

1. Experiments in the feed and feeding of economic animals;
2. Experiments in the breed and breeding of animals (sheep, cattle, horses, and mules);
3. Experiments and studies in animal by-products (wool, hide, fur, skin, leather, bones, etc.), and
4. Demonstration and extension (organization of pastoral communities).

1 and 2 will have \$150,000 and 3 and 4 will have \$50,000. In 1 and 2 the Agric. Bureau of N.E.C. will co-operate with divisions of plant production and animal production of the CARB and in 3 and 4 with the division of rural economics of CARB. So here Mr. Tayler will also have tremendous to do. Here we intend to have David New to help in general affairs; Mr. Chang Chuan in the hide project; and some assistant engineer from Samuel Dean to help in the wool project.

So please tell me if the N.E.C. can borrow Mr. Chang Chuan for one year as an affair of institutional co-operation; and if so, what is his present salary in Yenching, and what would be a logical salary for him in the Northwest? Please treat this as a tentative inquiry, as we have to get Mr. Soong to approve the general idea yet, especially after he said that he would get private capital for wool and leather tanning.

Also could you talk over with Mr. Sam Dean as to who can be sent to the Northwest to assist David New in the wool project? We need a competent assistant engineer.

In fact, I am sure both Yenching and the North China Industrial Institute can handle easily both the Kiangsi project and the Northwest project. In view of Mr. Soong's and others' attitude, it seems most appropriate to make this a co-operative project between the N.E.C. and the Ministry of Industries, and to have Yenching and the North China Industrial Institute to back up the Ministry of Industries.

I believe you will agree with me that if possible and without too many inconveniences, we should let these things all go to Yenching University (the Institute of Rural Administration),--- the study of rural organization, the industrial survey in Kiangsi, and the wool and leather projects in the Northwest. Yenching can handle all these. So there is singleness of responsibility. If you agree to this, and after the preliminary official steps are finished and funds assured, I beg to suggest that you appoint Mr. J. B. Tayler to the faculty of the Institute of Rural Administration and then Ministry of Industries will write you to borrow Mr. Tayler from Yenching for one year or for three years as the needs require.

When Mr. Tayler was here last, I advised him not to run around and flirt with various institutions. I advised him to be faithful to one institution - to Yenching - to the last. I assured him that you are 100 % sympathetic to his ideas and we all will fight with him and

0824

for him for the realization of those wonderful ideas he has in store for China. He seemed to be moved by my spirit and practical sense.

I say "practical sense" because it is more economical to concentrate our energy to the building up of one program. To be sure, Yenching has the drawback of being a private university and a missionary university. But we have a good foundation: - faculty, equipment, organization, building. We have fine leadership. We can adjust to Chinese needs. If we be given a chance, we will contribute a lot to China's general program of rural and industrial reconstruction. So I urged Mr. Tayler to go back to Yenching; and receive his orders from Yenching.

We shall need a competent Chinese associate for Mr. Tayler. Can you recommend such a person? We can pay him \$200 to \$250 a month.

Regarding Mr. Chao Chun-hsin, the Ministry prefers to stop paying him at the end of June and Yenching begins to pay him from July 1st, because Yenching intends to keep him teaching anyway next year. As a matter of fact, without consulting me, the Ministry sent Mr. Chao a notice of terminating his service at the end of June. I protested to Minister Chen and he was willing to take back the notice. Since Chao is already slated for Yenching, it is better that his salary be transferred to Yenching budget from July 1st. I hope this arrangement is acceptable to you. Chao has not quite finished his work; but he may go on with his work no matter where he receives his monthly salary. As the budget of the Ministry for 1934-1935 begins on July 1st also, Mr. Chao becomes a question. Since we have larger possibilities of co-operation with the Industry Ministry, I hope you will carry Mr. Chao's salary from July 1st.

If Mr. Soong approves our general plan of animal husbandry, we shall have, as I said, \$50,000 for wool and hide, Dr. S.D. Wilson has kindly written many times on ways and means of cooperation. Please convey my hearty thanks to him for his most instructive information. I personally think that the best way to co-operate is to get Mr. Chang Chuan to the N.E.C. for one year to take charge of the leather and hide project. We talk about the rest afterwards.

It looks that the setting for the various rural programs in Nanking is now fairly complete. We shall soon begin actual operation after all these months of planning and preparation. I expect that things will begin to move fairly rapidly. I hope then I shall get something more concrete in cooperative enterprises between Yenching and the institutions here. From now on, in matters of co-operation, I wonder if it would be best for me to write you alone, and then you take up the various matters with individuals concerned such as Cato Young, J. B. Tayler, Chang Chuan, Sam. Dean, etc. In this way, I only deal with one single channel. I have a double check. Your office has all the facilities. you are in Yenching most of the time; and others fly around too much. Most of all, I shall feel safe because I shall have the benefit of your constant advise. I hope this is not too much a burden or nuisance to you.

0825

In the past, I moved rather slowly, because I wanted to be careful, to be cautious. Although I have not accomplished much, I feel that I have thus far shaped the programs toward the right direction. I am now more sure that our ways of approach are fundamentally sound and that the various programs are put on a fairly safe basis. Dr. Grant said to me that my programs are much better arranged than those of the Health Bureau. He is much worried about the way J. Heng goes ahead.

I write so much in order to keep you closely informed. As these plans are mostly tentative, please keep them confidential. Kindly let me know the following points:

(a) Can Yenching Institute of Rural Administration co-operate with CARB in village organization study on the above mentioned basis? Cato heads CARB department of rural sociology. CARB give \$6,000 and Yenching gives \$3,500 (all out of Institute of RA budget, \$2,500 from research and \$1,000 from travel). Cato spends part-time in Nanking directing with an office in Nanking.

(b) Can you take J. B. Tayler back to Yenching Institute of R.A.? I shall then write you for J.B. for a leave from Yenching as a matter of institutional co-operation. We shall appoint him adviser to CARB and head of department of rural industries.

(c) Can you and other colleagues in North China Industrial Institute agree to entering a co-operative arrangement with the Industry Ministry whereby the Ministry takes care of J. B.'s salary and the Institute gives \$5,000 for his working expenses?

(d) To what extent can Yenching Institute of R.A. help in making the survey of rural industries in Kiangsi? Is your personnel ready? A \$10,000 project.

(e) Can you give leave to Chang Chuan in order to enable him to help in N.E.C.? What salary he receives from Yenching? How much should we pay him? (Provided T. V. agrees to use \$50,000 for wool and hide).

(f) Can you talk over with Sam Dean if he can give us a good assistant engineer for the wool project? Dr. Hsiu Hsien-cho, technical expert of the Bur. of Agric. of N.E.C. and Director of the animal husbandry project in the Northwest will soon be in Peiping. Can you put him in touch with Sam. Dean, Chang Chuan, Adolph, and Tayler to talk the things over and let him visit some of the woolen shops?

(g) Can you begin Chao Cheng-hsin's salary on July 1st?

(h) Can you later make the Institute of Rural Administration a University institute; and have a larger Chinese name for possible expansion? If so, how soon in your opinion is this desirable?

0826

As I write, the thermometer registers 99 degrees. We still work mornings as well as afternoons. Such is Nanking life - we are busiest in the hottest weather; and we cannot afford to have any vacation. I hope that with all these sufferings we can do some real good to the farmers of China.

With warmest regards to you from Ruth, Hsi-yen, Min-yen and myself,

As ever yours,

(Signed) LEONARD HSU

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M. Stuber

*copy to Mr. L.
from J.S.*

July 11, 1934.

Dr. C.J. Lin
c/o Miss Sarah M. Bosworth
143 East Washington Street
Pasadena, California
U. S. A.

Dear President Lin:

I received your letter of June 21 but have not had time to answer it earlier. You already know, perhaps, of my disapproval of the actual beginning of the joint financial campaign in the United States, with the correlated program no further developed than it is at present. I am enclosing a copy of a more recent memorandum to our own Trustees than the one which you probably saw.

I shall not go into the argument further than that with which you are already familiar from the meeting of the Council of Christian Higher Education last winter and the present enclosure. One reason for my attitude is the conviction that economic conditions in America will not make it possible for some years in the future, if ever, to support the whole group of Christian colleges as they are now being maintained, and with the inevitable increase in operating expenses which follows such a program. Nor does it seem to me to be justifiable to ask the American public to support all of these institutions involving quite a little needless duplication, in view of the changed economic conditions in the States and the many claims upon their generosity, both within the country and in other parts of the world.

It would therefore be more fair to the contributing public in America and more serviceable to the Chinese people if we reorganize our program so as to render a larger functional service with improved quality and efficiency, rather than attempting to carry on as we are. If, on the other hand, funds could be secured in China to

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Dr. C.J. Lin

July 11, 1934

maintain them or even to supplement to any substantial extent American funds, this would seem to me almost certainly to involve a weakening of their religious character, and again, therefore, to be unfair to the original constituency.

I should like to have your own judgment on this aspect of the problem in the light of your experience. It may be that I am entirely wrong in my somewhat unhopeful forecast of possibilities in the States. If so, I shall be glad to reconsider the position taken. I am writing thus frankly because it is a common cause and we are all trying to find the right solution. Your opinion on this phase of the problem will be of great interest to me.

As to the special needs of Yenching University, our New York office and especially Dr. Gee can give you information much more easily than can I.

With best wishes for the success of your mission despite the contents of this letter, which I am sure you will not misunderstand, believe me,

Very sincerely yours,

President

jls:jw

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學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA

OFFICE OF THE PRESIDENT

July 19, 1934.

TELEGRAPH ADDRESS
"YENTA"

Dr. N. Gist Gee
150 Fifth Avenue
New York City
U. S. A.

C. J. Ewald

My dear Dr. Gee:

My attention has been called to a pamphlet entitled Modern Missions Movement, published by the Executive Committee at 77 West Washington Street, Chicago. You are doubtless familiar with this, but it seems to me to have very large possibilities for Yenching. Our institution would seem to be precisely the type of project which a group of this sort would want to endorse. There are members of our Advisory Council who are on the Committee and others who know of our work first-hand. With this comment I leave to you the procedure to be followed. You would have all the essential information.

Letter to H. K. ...
asking for
procedure.

As a minor "talking point", which I may have commented on before, last year, the China Foundation awarded one-sixth of its Class A fellowships (for professors) to Yenching, and one-tenth of classes B and C (for graduates), although there are altogether one hundred and thirteen Government and private registered colleges and universities (including forty-eight technical schools) in the country.

notes.

We shall soon be sending you a translation of the report of the inspectors sent out by the Ministry of Education to investigate institutions of higher learning in the Peiping Area. This is regarded by Chinese as extremely high praise, coming from such a source and realizing how restrained any official statements must be. We are also translating two articles which recently appeared in the Independent Weekly, which is the widely read organ of Dr. Hu Shih. One article is by a highly gifted woman scholar who has been on our faculty for the past two years and who is leaving in response to a special summons from her friend, the present Minister of Education, who wishes her to take charge of an important position in Nanking. The other and much more penetrating article is by Hu Shih himself. This last could be used in America, with discretion, to great effect.

This has
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not right 9/11/34

I am leaving today for Peitaiho, to be gone a week or more, and am sending these few lines before this

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Dr. N. Gist Gee

July 19, 1934

vacation. On my return I shall try to get busy over the material you want for the autumn.

Very sincerely yours,

J. Highton Stewart

jls:jw

Regarding big issues nothing happens. The grant we have asked for from the Ministry of Education is still pending. The R. F. Trustees meeting is postponed till December. Dr. G. J. Fisher who has our local campaigns in charge is not well, and with excessive heat, floods or droughts and other factors, it is moving very slowly. The Japanese problem is quiescent. Students are applying for our examinations in large numbers but we shall not know results to actual enrollment in September. Meanwhile I am kept busy with many small affairs that are all more or less necessary. I hope Mrs. Gee, Clara Belle and yourself are having a fine vacation for from 150 5th Ave. J.H.S.

0831

M. Stark

July 23, 1934.

Mr. Sidney D. Gamble
347 Madison Avenue
New York City
U. S. A.

My dear Sidney:

Your letters arrived Saturday afternoon and I am starting on Monday morning to reply. Those concerning Miss Wu have already been sent to her and she is happily busy in her preparations.

I can appreciate something of the discouragement you and other leaders in the Princeton work are experiencing with this long-continued depression. To me it makes the interest of such people as yourself all the more precious. The spiritual meaning of it all seems to be in inverse proportion to the funds received, and I take this opportunity of assuring you again of my grateful appreciation.

All the more is it important that we commend our cause to the Rockefeller Foundation in this crisis. I have tried to keep Mr. Gunn posted as to what we are doing and why, and shall answer some of your queries, which you are entirely free to pass on to him or to anyone else. My problem has been to carry on the essential work of these units, and we needed to keep the expenditure down to the minimum without losing any permanently valuable members of the staff. Thanks to savings from exchange and other factors, we have estimated that we can carry through this year and next on such a restricted basis. If the Princeton funds stay about as they are at present and without any new grants from the R.F. within this period we should ascertain finally whether there is any hope of permanent support or not, and make our decisions accordingly.

Now as to some of the details, 1) Leonard Hsu was asked for by the Ministry of Industries for a year and now for a second year. I have not only agreed to this but have rather encouraged the move, partly because I know Leonard was eager to have the experience, partly because it eased the budget quite a bit, partly because it is essential that we keep in very close touch with all Government and other public activities in this field to vitalize our teaching and to find positions for our students, partly because I felt that the work of the department would not lose if we had a change of internal administration, and partly because if we have to close out he will have a good position waiting for him. On the

0832

Mr. Sidney D. Gamble

July 23, 1934

other hand I have repeatedly urged Leonard to keep his status as an academic man giving expert advice, rather than to let himself be drawn into administrative and political aspects of his task. This is not easy for him, temperamentally, as you can imagine, and there is constant pressure brought upon him to do otherwise. We want him to come back to Yenching if our resources prove permanent and adequate, and he will do so with a much richer and more realistic experience. I have kept in constant touch with him by personal visits or correspondence, and he is entirely in sympathy with all the policies we are adopting.

2) Cato Young has been made director of the I.R.R., not because I look upon him as the final solution but because it holds his loyalty and avoids the necessity of making him chairman of the department, for which W.T. Wu is far better qualified. Cato is at his best as a "contact man" and I have let him make a trip this summer to points as far away as Kwangsi, as a further effort to bring our college into touch with all the spots where this sort of work is being undertaken.

3) Chao Cheng Hsi is being kept here largely because he takes Leonard's classes and also because if we can enlarge he will be an extremely useful man.

4) Yen Ching Yuch is due back in the near future. His special subject is not one that we would have included, especially at a time of economy, but we are under obligation to the R.F., and as in the case of Chao he is one of our own choicest graduates who somehow has a very useful mission in the country. Whether we hold him after next year or not is an open question.

5) H.C. Chang arrived home three days ago in splendid physical health and bubbling over with enthusiasm. You need have no suspicion of his being drafted off to Kwangsi or anywhere else. He will undoubtedly be wanted for such tasks, and I see no reason why he should not make visits to such places, but he will be perhaps our chief reliance in the training program which is being worked out in very close association with Tingsien.

6) Miss Lei is persuaded each year to stay one more year, and is proving a very valuable member of the department.

I might add that the other two departments are becoming rural-conscious in a very hopeful way. It has been worthwhile to let this come slowly and spontaneously rather than to force it or to hold out any lure of financial benefit. At present the I.R.R. is entirely under the College of Public Affairs. Whether it is to be broadened out to include such features as education,

0833

Mr. Sidney D. Gamble

July 23, 1934

industrial chemistry, economic entomology, etc., depends partly on the R.F. I enclose a clipping from the current issue of the China Critic which you may care to share with Mr. Gunn and others.

Pardon this lengthy letter, but you may think the details worthwhile.

Very sincerely yours,

jls:jw

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YENCHING UNIVERSITY
YENCHING PEIPING, CHINA

OFFICE OF THE PRESIDENT

July 24, 1934.

TELEGRAPH ADDRESS

"YENTA"

INDEXED

Mr. B.A. Garside
150 Fifth Avenue
New York City
U.S.A.

Dear Mr. Garside:

The last American mail has brought correspondence regarding the final outcome of the effort to maintain our Department of Journalism, or at least to provide the salary of Vernon Nash. With the information this supplies some definite decision must be reached. We shall try somehow to keep the department going during the coming academic year, depending chiefly on Nash and Liang for this purpose, with part-time Chinese and foreign help, some of it without compensation. We feel this to be a matter of honor to the unusually fine group of students who will be seniors in this subject next year. But more than that we are fighting hard to maintain this subject in the scheme of Christian higher education. It is from this standpoint that I am writing now to you.

We have already put ourselves on record as being willing to have this feature conducted in any institution or group of them which seems to be the best place in the light of competent advice. It therefore becomes not so much a problem for Yenching University as for the Associated Boards. I should like you, after consultation with our own Trustees and the leaders of the proposed Missouri-Yenching Board, to bring the whole matter to the attention of the Associated Boards. In theory it would seem that this is one of the most significant vocational courses provided for China. Public opinion is being aroused to national, social and all other matters of general interest, and the press of the country is having a rapidly increasing influence. There are few careers where moral idealism and religious convictions would have more influence in the quality of work and thought. It is also a professional subject - one of the few - which has not yet been seriously taken up in non-Christian schools. Not only so, but in our own actual experience it has attracted a remarkably large proportion of our most alert students from a widely scattered area and is making one of the best showings among our departments. This is all the more striking because of the serious handicaps due to financial uncertainty, shifting of personnel, etc. I should deeply regret seeing the result of our ten years of experimentation go for nothing or be merely taken

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Mr. B.A. Garside

July 24, 1934

over by the Shanghai group, with no more resources for this special purpose or experience than they have at present.

I plead, therefore, that unless the Missouri friends prefer to maintain their own responsibility unaided the Associated Boards include this as a special item to be maintained on a skeleton basis until adequate funds can be secured, in whichever centre is decided upon. If this is to be taken seriously it would seem essential that someone be set aside for the purpose. My judgment is that it would be a comparatively long term task and should be planned for accordingly. I should like to recommend for your consideration the calling back of Vernon Nash with this in view after the next academic year. He and his wife have unstintedly, with much personal sacrifice and anxiety, and with unwavering devotion worked at this, both in its promotional and academic aspects. No one can care more and no one understands better the issues involved. If this is agreed to, we would look to Mr. Liang - with such assistance as may be absolutely required - to carry on in Shanghai or in Yenching during the period of such a campaign.

A further word about the prospects of securing funds in China. We apparently have the good will of newspaper publishers but very few of them - perhaps not more than ten - are making money out of the actual business apart from subsidies, and it does not seem probable that adequate funds can be hoped for from the profession in the immediate future. It will take time to find some forward-looking philanthropist who would endow or otherwise guarantee the maintenance of this unit from Chinese sources. On the other hand the past few months have revealed very clearly that if Western money can be invested long enough and in such a way as to win the approval of the Chinese public, money in China can be secured. I believe that this will unquestionably prove true of Journalism, given a few years of demonstration and sufficient resources to do a creditable piece of work.

It is very desirable that this question be finally settled before the end of the calendar year. If the reply to this letter is to be negative, all concerned will want ample time to make other arrangements. If the proposal is accepted, it is almost as desirable that we can be assured of this fact as early as possible.

Very sincerely yours,

Heigton Stuart

jls:jw

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學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA

OFFICE OF THE PRESIDENT

July 24, 1934.

TELEGRAPH ADDRESS
"YENTA"

Dr. N. Gist Gee
1500 Fifth Avenue
New York City
U. S. A.

Dear Dr. Gee:

I am enclosing copies of letters to Mrs. Marmon, Garside, Gamble and McBrier, which more or less cover comments in the letters received from you within the past day or so. Whatever Porter may or may not have attempted for Journalism, it is too late now for me to make any comments.

Regarding the vacancy on our Board, I can think of no one better qualified than Miss Mabel Gillespie of Pittsburgh, if she can be persuaded to accept. I rather think that you or Jenney will have to make a personal appeal to her to secure this. These vacancies ought to be studied very carefully because they give a rare opportunity to bring in people of her type or like Mr. Ralph Lloyd.

I have no word from Mr. Cowling and suggest that we let that whole matter ride until something takes place in the Ford Company's activities in China. There are some stirrings in this respect now which may possibly give the opportunity, although I am getting rather pessimistic.

I note what you write about Wellesley College and the impression made by Miss Kuan. It happens that to my mind a still more attractive girl is going there this autumn, Miss Lu Hwei Ching. She ought to be quite an asset and can be called upon for help outside of Wellesley that does not too much interfere with her studies.

I shall let you know of the Government grant as soon as we have word, possibly by cable. We hear that announcement is to be made today.

Very sincerely yours,

Leighton Stuart

jls:jw

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COPY

YENCHING

YENCHING UNIVERSITY

Peiping, China

July 24, 1934

Mr. E. M. McBrier
150 Fifth Avenue
New York City
U.S.A.

Dear Mr. McBrier:

I have just received your letter of June 25 which, because it was written the day after my birthday and because of the spirit breathing throughout it, I shall take as a birthday message. I heartily appreciate its contents and reciprocate the sentiments just as cordially.

My special purpose in writing today, however, is because word has reached me indirectly that I am being quoted to you and others as being against the joint campaign of the Associated Boards and am doing what I can to oppose this movement. I am not so much concerned as to what other people may infer, but I do care about your knowing the facts. I have taken no steps regarding this matter other than the communications to our own Board of Trustees or to the Educational Association out here, copies of which have been sent to New York. In these my position is, I hope, clearly defined. It is one that I feel sure will commend itself to you because it is based on the conviction that there is a great deal of needless waste and duplication in maintaining as much higher education as is being done, that especially in view of changed economic conditions in the States this quantitative basis cannot be supported so as to secure proper quality, that the Mission Boards are in consequence allowing middle schools to deteriorate seriously, although these are far more important as the period of life decisions and response to formative influences. After these glaring and universally admitted faults have been corrected I shall be enthusiastically in favor.

Meanwhile, since our own Trustees have decided to stand by the joint campaign, we at Yenching will loyally abide by these decisions, and I am encouraging Dr. Gee to do the same, as he has clearly indicated his intention of doing. We have tried to make our position clear to our own governing bodies and to our associates in the other colleges in China. For the rest we intend to cooperate as best we can. I want you to have this unequivocal statement of my position for your own satisfaction, and any other use you may care to make of it.

With the sense of deepening fellowship in an immensely worthwhile task, which has been strengthened by your last letter,

Very sincerely yours,

J. Leighton Stuart

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July 24, 1934

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

I am enclosing with this copy of a letter to Dr. Porter and one to Dean Martin which explain themselves.

I am very sorry that we do not have available adequate funds to allow for travel back and forth for Dr. Porter. I am sure cultivation from him would be most helpful in many places, but we have cut our possible expenses this year to a minimum and unless we have hope of a substantial income for these long trips we hesitate to put out the money for that purpose.

I want to thank you also for the copy of your letter of June 25th to Mrs. Marmon. This will be a splendid preparation for the letter which you will write to Mrs. Marmon after you receive my letter to you dated June 20th asking you to write Mrs. Marmon and make a definite request for a gift of \$100,000.

I wish to thank you also for the letters E.H.C. and J.L.S. and your reply of June 22nd, and also your letter of that date to B.A.G. I am glad to have this information concerning journalism.

The same letter which brought the above also brought us material concerning Commencement. It is most interesting to have this and gives us a bit of the atmosphere of that occasion with you there in Peiping.

With all good wishes, I am,

Very sincerely,

NGG/d
Encl.

N. Gist Gee

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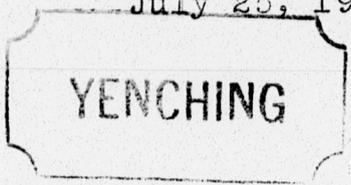
學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA

act.
8/21/34

OFFICE OF THE PRESIDENT

July 25, 1934.

TELEGRAPH ADDRESS
"YENTA"



[Handwritten initials]
Wrote
9/5

Mr. C.A. Evans
Associated Boards for Christian Colleges in China
150 Fifth Avenue
New York City, U.S.A.

Dear Mr. Evans:

Thanks for your letter of June 19 regarding Mr. Kerr. I thoroughly approve the decision reached in his case.

I have the documents from the two life insurance companies and am quite ready to fill them out as described. I wonder, however, if it would not be simpler if I ask your office to carry these advances to Jack as a loan, on which I am quite ready to pay the same rate of interest. I hope the sum will not be much increased and that before very long he can provide for himself. I may add that I could cover his needs were it not for two factors. 1) In an effort to be very conservative and take no risks, I put what money had come to me in the care of the National City Company, with the result that most of this has vanished in the form of South American and German bonds. Under present conditions I hesitate to disturb my silver holdings, which have continued entirely intact. 2) I have perhaps unwisely assumed responsibilities for promotional work among Chinese and other local projects (for all of which there were no available funds) in the expectation that I could recover long before this, as would have been true under anything like normal conditions. This is forcing me to spend quite a little on annual interest. I do not regret this, and if things ever improve it would seem reasonable that I ought to get back these investments for the University.

I shall see to it that Jack provides a written guarantee that any such sums be paid out of my estate. You know him and my brother well enough to know how they would both act. I suggest that you supply them both with a form to be signed. It can be endorsed by me if this letter is insufficient.

I am sorry to trouble you over this personal matter and am quite ready to use the other procedure if you think it preferable. Please be sure to advise me frankly.

Very sincerely yours,

[Handwritten signature: S. Hightower]

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YENCHING

Yenching University

July 26, 1934

INDEXED

Dr. J. Leighton Stuart
Yenching University
Peiping, China

My dear Dr. Stuart:

Let me acknowledge receipt of three letters from you written on June 22 and June 25.

Your first letter of June 22.

This comments further on your correspondence with Mr. Cressey regarding the Department of Journalism.

It seems to me that your suggestion for inviting a commission in America to pass upon the problems as to the location and type of our journalistic work in China is a very useful one. I am having your letter mimeographed for distribution to the Executive Committees both of our Yenching Trustees and of the Associated Boards. I may add, however, that I do not have nearly as much confidence as yourself in either the wisdom or the practical-mindedness of any body of men that one is likely to get together in America to deal with ^{such a} problems concerning our Christian higher education in China. Perhaps seeing too many of former commissions at close range, and having had too many opportunities to consult with the distinguished individuals composing them, has made me a bit cynical, and has destroyed too many illusions. I would place far more weight on the judgment expressed by a carefully chosen group of men in China who are intimately familiar with all these problems through constant study and long association than I would any group we could get together here in America. Experience has demonstrated that most of our commissions have merely absorbed and modified slightly the views of leaders with whom they have consulted while in China, and have not made any very important original contributions.

But we will all agree that this problem of the location and nature of our work in Journalism is such an important one that it deserves the best thought that can be given to it both from the west and from China. We are all anxious to see that right solutions are found, with as little delay as possible.

Your second letter of June 22.

This is in reply to a personal letter I sent you on May 7th.

0843

Dr. J. Leighton Stuart

-2-

July 26, 1934

and does not require any further comments. I am not keeping in our files either my letter or your reply.

Your letter of June 25.

This deals with the proposed reorganization of the Board of Managers. I am having your letter mimeographed for distribution to our Yenching Trustees, and will see that the matter is brought to their attention as soon after the summer as we can get them together.

It will probably be well to bring the proposal first to the attention of our Yenching Executive Committee so they can have definite recommendations prepared for consideration and action by the full Board. I am sure that all of our Trustees will welcome any moves in the direction of creating a more active and cohesive Board of Managers.

I am handing a copy of your letter of June 25 to Dr. Gee.

We are forwarding to Mrs. Ogilvie the letter addressed to her which you enclosed.

Very cordially yours,

BAG.A

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Dr. J. Leighton Stuart
Yenching University
Peiping, China

July 30, 1934

Dear Dr. Stuart:

This will acknowledge your letter of July 3rd referring to the salary for Mr. Nash for another year.

When Mr. Nash went back to China last Fall it was not the judgment of most of us here in the office that he should go since we saw no way of financing his budget for the coming year. Dean Martin and President Williams seemed to feel that a stronger appeal could be made with Mr. Nash on the field completing the agreement which had been made with the newspaper men.

As you know, the Board of Trustees has never assumed any financial responsibility for Mr. Nash and I have found continually that they maintain this attitude. They have referred this responsibility to the Missouri-Yenching Foundation, which is just now being finally incorporated, and I have tried to work continually through Dean Martin in all of our efforts to raise money for this purpose.

I have also tried to secure from Dean Martin and President Williams their action with reference to the maintenance of Mr. Nash and a decision as to what should be done for the coming year. This accounts for the delay for we had hoped that something might come out of our appeals to Mrs. Elmhist and to Mrs. Strong.

The situation in America, it seems to me, is getting worse rather than better as far as the securing of funds for philanthropic purpose is concerned especially for things as far away as China. The interest of people who have money is first for their local needs and then for things in America. I do not think that we can look hopefully to the coming year for any large income. If we can maintain our connection with the Yenching supporters and secure funds from those who are in a position to give, and keep the friendship of those who are not able to give this year, we will be doing well. We are going to try to find new sources of income since many of the people who have been giving us in the past are not now in a position to give.

President Williams and Dean Martin have been most cooperative in everything that we have undertaken. We have made repeated appeals to people to pay their pledges and Dean Martin and President Williams have sent out an appeal by letter to those who have already helped. Dean Martin has seen a number of people personally, and I have approached Miss Bogue, Mrs. Elmhist's representative here, and discussed with her the possibility of some aid there. None of

0845

these efforts have brought any money up to the present time. I doubt very much if Mrs. Elmhirst will continue her gift to Journalism. Miss Bogue is quite sympathetic but claims that income has been cut and that local causes have first claim upon the funds available. She has not given us a final decision as yet but wishes to await Mrs. Elmhirst's arrival in order that she can discuss the matter with her personally before their Committee acts.

You have doubtless been following the situation in the papers and have noted the situation created by the war scare in Europe. This depressed our stock exchange and created a panic which of course reacted upon general conditions. We are hoping that this will gradually be overcome and that by early Fall the situation may be better.

We are making our plans for the coming year with a view to accompanying the Associated Board campaign during the first months of the academic year, and then next spring I hope to go back to the west coast to see what can be accomplished out there. There are two or three places where I hope something may develop if the situation improves.

So far as I have been able to see there has been no decided change in the attitude of the people of America with reference to their sympathy and interest for the Chinese people. The failure to secure money is due to our financial situation here.

Dean Martin is going ahead with the incorporation of the Missouri-Yenching Foundation and we are hopeful that something may be accomplished through this. As I see the situation, however, for the early part of 1935, I cannot hope that conditions will be much improved.

I am sending a copy of your letter to Dean Martin and am asking him to write you directly and let me have a copy of his letter to you. I have noted with much interest the correspondence between you and Mr. Cressey concerning plans for Journalism. Dr. Herman Liu spoke with Dean Martin about some such arrangement, I understand, when he was in America this spring. It seems to me that you are approaching the matter in the right way and after some decision has been reached then the necessary action can be taken by the parties concerned. Dean Martin will also doubtless write you his reactions to this plan. I think he would prefer that the department be continued at Yenching if possible.

Mr. Hedrick submitted a report to Mr. McBrier on the results of the effort during May and June. Mr. McBrier has sent you a copy of this. Dr. S. P. Young secured a gift of \$5,000 from Mrs. Pfeiffer. This was the only large gift which was secured. Dr. Jenney claims that Mr. Webster, of Boston, will make us a large gift this Fall. He also thinks that Mrs. Marmon, of Indianapolis, will, upon the receipt of your letter, concerning which I have already written you, make a gift of \$100,000 to Yenching. I hope that he is correct in his opinions concerning these two cases. He has asked me to go with him in September to see Mr. Webster, and after that time I can express my opinion concerning this case. Lew Kay has agreed to make a gift to Yenching and Dr. Hiltner is following up the work which I did when I was there last Fall. If conditions improve possibly Miss Failing may be interested in doing something for Yenching. I think at least that I can have access to her on my next trip to Portland. Then I am hoping that Mr. Lloyd will give us something after a time. It may be two or three years.

0846

The Rockefeller Foundation gift to the Natural Sciences had best be cultivated on the field. I have discussed the matter with Mr. Gunn and he definitely advises against an approach to the Foundation at the present time for a capital gift. He states that their finances, like those of everyone else, are very short; that their income has been seriously cut, and that it is likely they will make no large capital gifts in the immediate future. I raised the question of aid to the Natural Sciences on the same basis as at present. While of course Mr. Gunn made no commitment, I gained the impression that he would be willing to consider the matter, especially if the Natural Sciences presented a program as contributing to the rural program which he has for China. I have discussed this fully with Dr. C. F. Wu and I think that the cultivation of Mr. Gunn for this can be much better done on the field than here, though I am doing everything I can in my contacts with him here.

I hope that this gives you some general idea of our local situation. I trust that the outlook is much brighter in China than it is in America just now.

With every good wish, I am,

Sincerely,

NGG/d

N. Gist Gee

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(C O P Y)
From the files of the School
of Journalism

Columbia, Mo.
July 31, 1934

Dr. J. Leighton Stuart, President,
Yenching University,
Peiping, China.

Dear Dr. Stuart:

President Williams has referred to me your letter of July 3 with the request that I reply.

I regret very much that you received the cable recommending the return of Mr. Nash at a late date. The situation was that we had what seemed to me to be fairly good prospects for donations and I did not want to recommend the return of Professor Nash until we had exhausted every means of getting these donations. The New York office had made the request to the University of Missouri to guarantee the salary, but since this is a state institution, I found, after exhausting every possible means of doing it, that I would not be permitted to spend that amount of money off the campus of this university. An added reason, of course, was that ^{with} the depression the money was not available.

Before sending you the cable I had asked the New York office to consider the question of keeping Mr. Nash for one more year hoping that Yenching University itself would provide part of the salary for any services he might render the whole university in addition to that for the Department of Journalism, and hoping, also, that sufficient funds would be raised from Chinese sources before September 1 of this year to enable payment of at least a living salary. Back of that, of course, was my unwillingness to abandon the journalism project if any means could be found to continue it.

The inability to raise funds in this country for the Department of Journalism has been due solely to the fact that the depression has not been lifted to such an extent that publishers or others are willing to contribute to any cause. In regard to the publishers, social legislation under the N.R.A. has increased their fixed charges that even with increased business few, if any,

0848

have had any greater net return than in the past year. No one knows, certainly I do not, whether or not this fall or winter financial conditions will improve. Everybody is hopeful but this, as you know, is a hopeful nation and that may or may not mean anything.

It seems to me that the following things may be done:

1. Continue to make efforts as we have done within the past year through the Missouri Yenching Foundation and the New York office to secure donations;
2. To employ a professional campaign director to raise a fund solely for the Department of Journalism. This would mean, however, a minimum guarantee of \$5000 before such a contract could be made.
3. The return of Mr. Nash to make a personal canvass of publishers and other friends of the University in behalf of the Department of Journalism.

My personal belief is that the last is the most likely to produce results.

I plan to be in New York in September or early in October. I thought that at that time I could have a conference with the New York office and with those members of the Missouri-Yenching Foundation in that vicinity, and that we could notify you then of the decision as to what is considered on this side is the best method.

I am getting the final signatures to the petition for the incorporation of the Missouri-Yenching Foundation. The incorporation papers will be issued before I visit New York.

I have been very much pleased with the reports of the successful operation of the Department of Journalism during the past year under difficult circumstances. Professor Nash and the Department is to be congratulated that it was able to secure the services of Mr. Snow and Mr. Temperley without further cost.

Page 3 - Dr. Stuart

I shall be glad to have you comment on the suggestions made in this letter. With best regards to you and my friends on the Yenching campus, I am

Very sincerely yours,

Frank L. Martin
Associate Dean

FLM:eb

c.c. Dr. Gee

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學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA

OFFICE OF THE PRESIDENT

August 3, 1934.

TELEGRAPH ADDRESS
"YENTA"

Dr. N. Gist Gee
150 Fifth Avenue
New York City
U. S. A.

Dear Dr. Gee:

I am enclosing herewith the 200-word article which you want for the Associated Boards pamphlet. Be free to change it in any way that you feel would improve the material. I had hoped to say something about the grant from the Ministry of Education but that has not yet been announced. If you should receive word about this by cable you might insert it, if desirable.

Regarding the photograph, I suggest that you use the one in the office. I have one taken in Shanghai that perhaps looks more like me as I am today, but it would take some time to get it to you. We shall try to get a recent photograph of Bashford Building and send it later. If nothing comes or if what you have on hand seems better, use your own judgment.

I have been delaying the letter to the Advisory Council to be built up around the Ministry of Education grant, because that would be the most novel feature in recent happenings and could be the text for other comments. You can imagine the suspense in waiting first for several months and now day by day. The same is true of the R.F. grant, although we at least know now that we must wait until December.

I have been kept here for about three weeks because of some rather vexatious relations with a motor bus company, after having had one day at Peitaiho. I am leaving tonight again for a week there and feel that anything I wrote would be fresher, as well as more informative, if I try to do this on my return, even though it postpones its arrival at your office.

Very sincerely yours,

Heigton A. Work

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August 1939

At a time of economic depression abroad and of menacing political dangers here, Yenching University has been able to maintain its work uninterrupted. We always have capacity enrollment, and judging from the increase in those taking our entrance examinations this summer we shall have no difficulty in selecting as many of the best students as we can accommodate. They continue to come from every province of China, and from all classes of society. It would be easy to make a long list of those whose parents or relatives are of national prominence. But what is to us of far greater significance is the nation-wide approval of our One Million Dollar Endowment Campaign, the official report of the Inspectors of the Ministry of Education, the splendid loyalty of our former and present students, and the spirit with which so many of them are working in positions of usefulness or are preparing themselves for similar forms of service. Spiritual considerations such as these compensate abundantly for material anxieties, and give an exhilarating sense of the worth of ^{the} enterprise. That our American friends may share in this as they have so generously in making it possible is the purpose of this message.

Sheplew Sheplew

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Stuart

Yenching University

August 9, 1934

Dr. J. Leighton Stuart
Yenching University
Peiping, China

My dear Doctor Stuart:

Let me acknowledge receipt of your letter of July 3rd, in which you discuss the very serious problem of the future of the work in Journalism. The same mail also brought us copies of letters from Mr. Nash and yourself addressed to Dr. Gee and to Dean Martin.

This whole problem of where the future support for Journalism would be secured after the five-year period that has just closed is an old and familiar one. For several years it has been growing more and more probable that adequate new support for this work would be extremely difficult to obtain here in North America. When Mr. Nash was making plans to return to China about a year and a half ago, there was a very general conviction among our Yenching Trustees that the conditions of the Journalism finances were such that it would have been wiser for him to remain in America until there was greater assurance for the future. Their judgment was that it would have been wiser for him to devote his efforts to the task of securing new support for Journalism, and that if these efforts were not successful, he should abandon the plan of returning to China and make other arrangements for his future. But inasmuch as the Missouri-Yenching Journalism Foundation was in process of organization, and was assuming major responsibility for Mr. Nash's support, the Trustees felt that they should leave the question of his return to China entirely to himself and to the Foundation.

We have all been disappointed - though perhaps not greatly surprised - that the Foundation has not been able to go forward more rapidly with its organization and with the securing of new support for Journalism. At best such a new development is apt to take time and patience and unlimited work. Under present conditions the task is peculiarly difficult and discouraging. I am sure that Dr. Gee is giving you full information as to just what is being done by the Foundation, and where it is encountering difficulties, so I will not go into the matter further.

From some of the communications we have recently received from the field, I fear there has been some feeling there that there was not sufficient advance warning of the situation that now confronts us in the finances of the Journalism Department. I believe, however, that so far as our Yenching Board of Trustees is concerned, we have always tried to be quite clear and consistent in the position we have maintained. For the last five years we have been trying to make it plain that available support for Journalism was adequate only to the end of the fiscal year 1933-34. The fre-

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Dr. J. Leighton Stuart

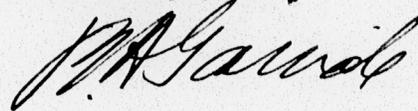
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August 9, 1934

quent financial statements we have sent out, both to the Field Treasurer and to the Department, have always revealed this situation. We sympathize profoundly with the hope the field has held that some miracle might happen before the fatal date of June 30, 1934 arrived, but I believe we have never held out any encouragement that such a miracle was probable.

We will be very glad to bring these problems before the proper committees of our Yenching Trustees, as you request. Of course, we are all very deeply interested in the work in Journalism, and are anxious to assist in any way we can. On the other hand, the only possibility of keeping this work going seems to lie in the direction of leaving major responsibility in the hands of the Missouri-Yenching Journalism Foundation and stimulating that organization to maximum activity. Since the field has very courageously assumed responsibility for keeping the work going during the current fiscal year, we are thereby allowed a new opportunity to seek support either through the Missouri-Yenching Journalism Foundation, or through new sources that may be developed. We are keeping in mind, of course, the recommendation you have made that the Associated Boards make a careful study of the whole problem of Journalism work in China.

Very sincerely yours,



BAG:RC

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YENCHING

Yenching

August 13, 1954
ack 9/8/54

President J. Leighton Stuart
Yenching University
Peiping, China

My dear Dr. Stuart:

We enclose a confirmation copy of a cablegram we sent you on August 9th.

This cable was inspired by the sudden interest in exchange ratios stirred up last week by the impending action of the Government looking to the nationalization of silver. Mr. Keller of the Harvard-Yenching Institute made inquiries several days before the new Government policy was announced, as to just what plans had been made for sending out to Yenching the amount of the silver appropriation to the 1934-35 Harvard-Yenching Institute budget. I informed him that the Trustees had authorized the field to exercise its own judgment in the matter of a contract for exchange this year, but that so far as we knew the field had not deemed it wise to enter into such a contract.

We received on Saturday ^{8/13/54} morning a cable reply reading as follows:

"EXCHANGE NOT CONTRACTED HAVE NOT RECEIVED 60,000" - *This cable has not come to file (TW)*

The code word for "60,000" does not indicate whether the amount is U.S. currency or Chinese currency, but in any event we regret that the University's efforts to obtain the support in China were not successful.

We have informed Mr. Keller that no action has been taken with reference to an exchange contract, and have asked him whether the Trustees of the Institute would prefer that some contract, either here in New York or in Peiping should be made.

BAG:F

Very cordially yours,

Enc.

0855

Yenching Univ.
Aug. 16/34
Mr. Stuart

My dear Mr. Gee

I have delayed replying to yours of June 6, in order to hear from the Ministry of Education. This grant would constitute the chief news item for letter to Advisory Council and affect materially the nature of our appeal this autumn. It has been very slow and we only received the news last Friday. I returned from I deep at Peking the following Monday. Meanwhile my secretary has gone off on her vacation and I am dependent on a typist. I have drafted a letter for the Advisory Council which will be sent from here as usual, but I am sending you a copy. It is the one addressed to the "American friends of Y. U." I am also sending one addressed to the Board of Trustees for you to use as you think best. It states the financial situation precisely as it now exists, but may not be in the form wanted for popular use. You have the Adv. Council list so avoid duplication in material sent out from your office. My suggestion would be that material

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be drawn upon from these enclosures (in the form of a letter from me if so desired) and sent to the mailing list. This would or would not include Ad. Council according to nature of the contents. In this and in all personal solicitations concentrate on the Natural Science Problem-either endowment or current amount - to begin July 1/35. This makes it less urgent and more agreeable for all concerned. Share all this material with the Princeton people for the College of Public Affairs. If we can get Nash's budget in U.S.A. I venture to hope that we can get the rest of Journalism budget in China. Even this might be planned cheaply ^{for payment} after June 30. The ability to get through till then in all units alters the whole approach, and ought to make it easier.

I am also enclosing a draft to be sent to certain British firms which may bring results. In any case the material may be of help. Yours of July 18th re new office, Miss Woodward &c has come in as I write. Yours sincerely
 J. H. P. Stewart

August 16, 1934

To the Board of Trustees:

This is to bring to your attention the financial outlook for the University beginning with the fiscal year July 1, 1935. As reported in the enclosed letter to our American friends we can manage to get through the coming year because of the timely grant from the Chinese Government.

(1) The most critical factor is the expiration by June 30, 1935, of the two annual grants of U.S. currency \$12500. each for the College of Natural Sciences. If the Rockefeller Foundation feels itself able to abide by its original intention to fund its grant by giving us an additional endowment of \$250,000, it will doubtless be on the condition that we succeed again in raising an equal sum by that date. Or if it is willing to continue its annual grant for another period of years we would be required to raise \$12,500. each year from other sources. The most serious disaster to the work of the whole university would be the loss of this income, because of the outstanding personnel and high prestige of this unit, and the unique service it is rendering in preparing students for medical and nursing careers, for industrial chemistry, science teaching, etc. The urgency of this need can scarcely be overstated.

(2) The College of Public Affairs, including the three Social Sciences hitherto so largely supported by Princeton alumni, has suffered heavily in the inevitable loss of income from that source during the depression period. Fortunately the Rockefeller Foundation had again come to our assistance in a reducing annual grant which also expires next June. These subjects have always been of large importance in training for the political, economic and social activities so essential to national progress, but never more so than with the new enthusiasm for rural - or more strictly non-metropolitan and port-city - reconstruction which has caught the imagination alike of national leaders and of patriotic youth. We are regarded as being in a favored position to do the research and training for certain aspects of this program not being attempted elsewhere or without the staff and standards obtaining here.

(3) The School of Religion has been so depleted by its loss of income that unless additional funds are secured it cannot be continued. Here again there is abundant testimony to the special service we are able to render the Christian Movement because of the quality of our teaching personnel and the integration of this supremely valuable unit with the life of the whole institution. And if we cannot retain the teachers of this faculty it means frustration not only in training the highest grade of religious workers, but also in the most competent spiritual efforts for our college students. A budget of L.C.\$30,000. would be the minimum with which this School could be maintained.

(4) The Department of Journalism has proven its value and is facing a crisis which must also be dealt with during the next few months or it must also be discontinued. As I have written fully on this

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item in recent weeks it is only included here to complete the list of immediate needs.

(5) The General Administration, the College of Arts & Letters, the College for Women, all need strengthening, but when it is a question of carrying on at all or not, these features can be held in abeyance until relief for even more imperative problems be secured.

In all that has been written above it may be pointed out that the greatest asset perhaps which Yenching has is the quality of its teaching personnel - especially the Chinese - and the happy spirit of harmony, institutional loyalty and relationships with students which permeate our community life. This would all be irreparably injured by failure to maintain our present structure. Another factor is the uncertainty of exchange, due chiefly to American monetary policy. At present we are speculating on the effect that the nationalization of silver will have on our income. Fortunately we have made all our calculations at the rate of \$2.50 to \$1.00. But the present tendency will aggravate all the difficulties described above.

Having set before you the financial anxieties which press so constantly on me, I cannot close without reminding you again of recent encouragements. The almost instantaneous and enthusiastic acceptance by our faculty of responsibility for one-tenth of the million dollar endowment out of their own salaries, and the less dependable but no less spontaneous responses of our students have tremendous spiritual meaning. The general reaction in China to a campaign which might easily have been resented and the measure of actual pledging thus far with no more organized effort than has been attempted are again most reassuring. Notable are the editorials by Hu Shih and other contemporary leaders. The comments of the inspectors from the Ministry of Education, the grants made for two years successively without a moment's hesitation by the China Foundation Trustees (I promised last year not to repeat the request!), the grants from the British Indemnity Trustees and the Committee of Seven appointed by the Ministry of Education carry a five commendation. The growing number of applicants for entrance or transfer from other colleges, their quality, the prominence of the parents of many of them, the improvement in various phases of internal management, and the not as yet pronounced but none the less real signs of sympathy with and acceptance of our spiritual ideals and beliefs, are also stimulating factors when we feel oppressed by material problems.

Very sincerely yours,

Lightfoot Street

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For British friends

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I am writing to request a grant toward the annual operating expenses of Yenching University, Peiping (Peking), both because this offers an effective medium for the expression of British good-will for the people of China and because it should not be without benefit to British interests in China. Yenching University represents a union of older Mission colleges, and began under its present name 15 years ago on a broadly non-sectarian, international basis, retaining the essential values of its Christian origin but with no required or propagandist religious features, registered under the Chinese Ministry of Education as a recognised private university. It now represents a capital investment of local currency \$4,000,000. and has an annual budget under normal conditions of approximately L.C.\$1,000,000.

Although there has been from the outset a small British unit in the control, yet the financial support has been mainly American. The economic depression in that country has made it necessary to supplement its income from other sources, and an effort has been started to secure an endowment fund of \$1,000,000. in China. This has met with a most gratifying response from all parts of the country and has provided clear evidence of the standing of the institution in Chinese opinion. As a typical instance, the following brief quotation from an editorial in the most influential Chinese daily in North China (or perhaps in all China) may be cited: "Among private universities Yenching has the largest faculty and staff..... and considering its general scope and the prevailing atmosphere it may be regarded as the model among Christian schools. At a time like this when the University is confronted with unprecedented financial difficulties, we feel confident that the public as well as the Government should give their serious consideration and practical aid to its present financial campaign." An even more unqualified endorsement may be found in an editorial in his own Independent Weekly, by Dr. Hu Shih, who is by general agreement the foremost living writer and thinker in the country. Translations of these and similar comments in full will be supplied on request. Their significance lies largely in the fact that they were entirely unsolicited and spontaneous,

The British Boxer Indemnity Board recently published a long list of grants selected out of a very much larger number of applications. Among these only four private educational institutions were included, of which Yenching received the highest amount. (L.C.\$45,000, to be used for experimental research in ceramics). Two successive applications to the China Foundation (American Boxer Indemnity) were in each case granted without hesitation. The Ministry of Education has initiated a new policy this year of securing a grant from the National Government with which to aid a selected group of private institutions of higher learning. Yenching received the second largest amount, L.C.\$60,000. or about 11% of the sum distributed. These facts are adduced as a simple and direct

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method of indicating the standing of the University in well-informed Chinese and foreign opinion. Further testimonials from such prominent men as Drs. W.Y. Yen, Wellington Koo, and many others, or from western visitors, could easily be furnished. It might be added that the enrollment is limited to 800 students all of collegiate or post-graduate standing and that they are drawn from all the provinces and overseas, more than one-half being usually from south of the Yangtze River.

We are anxious to have a more substantial association with British interests, and as indicated above we believe that in various indirect ways, as well as by the direct promotion of mutual understanding between England and China, this can be an instance of the advantage to all concerned of generosity intelligently directed.

Without the opportunity of securing permission in advance to use their names, I venture to refer you to the following friends all of whom have visited the University and can speak from personal knowledge:

(check on these)

Professor R. H. ^{Tawney} ~~Towrey~~, London School of Economics

" W. G. Adams ~~-----~~ Oxford University

" P. M. ~~Roxby~~, University of Liverpool

Miss Frye ?

Mr. Kennett Maclellan, London Missionary Society

0861

August 16, 1934

To the American friends of Yenching University :

My letter to you this time is to be chiefly occupied with financial issues. This will strike a note familiar to you, just as our difficulties are of course chiefly due to the length and severity of the American depression. Last autumn we estimated that after making all practicable economies we should be facing a deficit of approximately \$80,000 (local currency) or 10% of the budget as it had been reduced from the slightly over one million dollars of the past few years. More recently we have with much care effected further savings that would reduce the deficit to about \$20,000. less than the earlier figure. After much hesitation and consultation we undertook—as I wrote you in my last letter—to raise in China an endowment fund of one million dollars to cover this loss. Such a goal had never been attempted before and was featured in the daily press all over China. It had the very gratifying effect of winning endorsement from all classes of society, notably our own former students, many leaders of national prominence, and editorial writers. It has also been of no slight moral value to have our need and our expectation of Chinese support thus widely publicized. But we could scarcely have hoped to raise any such sum in time to aid the budget for the coming year. The idea was new, the personnel and technique had to be developed, economic conditions in China due to world-wide depression and to internal factors have been growing steadily worse, and we preferred to proceed slowly in building up a constituency and habits of giving that would strengthen friendship and some time be productive. There is a Chinese proverb that distant water will not avail for a fire at hand, and we have been acutely conscious of the application of this principle to our immediate problem. We have also been aware that it would be hopeless to look to America for any substantial assistance in the near future. Meanwhile the Minister of Education had conceived the idea of applying to the Government for a sum to be used as a grant-in-aid to selected private colleges and universities and after much discussion and delay a bill was passed authorizing \$720,000. for this purpose. The present Minister of Finance, who is also Chairman of our Board of Managers, Dr. H. H. Kung, was doubtless largely instrumental in securing its passage. Perhaps partly with the distribution of this fund in view, the Ministry of Education sent a group of its own staff on a tour of inspection to all government and private institutions of higher learning, and their amazingly frank reports on individual schools are being published in full in successive instalments. It would be tedious to you to quote the one on Yenching, so that I shall confine myself to reporting the comment made to us constantly by Chinese that it is the most favorable one to have appeared yet, with high commendation and criticisms on minor points which we also recognise. Most significantly they close by urging that we

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be given adequate support, which was not mentioned in any other instance that has come to my notice. After long suspense the announcement of these grants was made less than a week ago, and we were allotted \$60,000. Amoy University, privately founded by a wealthy Chinese resident of the Straits Settlements, recently ruined by the tin and rubber depression there, received \$90,000. Nankai University, Tientsin, generally regarded as the best purely Chinese private institution in the country, was given \$40,000. The remaining 29 institutions received smaller sums, as low in some cases as \$5,000, and \$50,000. has been reserved for emergency use. The fact therefore that an institution founded and hitherto almost entirely supported by foreigners, was singled out for relatively so large an amount, has given us almost as much encouragement as the actual monetary relief. We feel that it marks a new era in relationships between our two countries, and in the recognition of Yenchiing by the Chinese Government and people as having its welcomed and established place in their educational program.

Another grant that has been very gratifying because of the approval it implies is one from the newly organized British Boxer Indemnity Board of Trustees. With applications amounting to over thirty million dollars and less than one-tenth of that sum to expend, only four private universities were included, or in China proper only three, these being the same three as received the largest subsidies from the Ministry of Education. But in this instance ours was almost equal to the other two combined. It was \$45,000. to be spread over a three-year period and used for research in Ceramics with the purpose of helping to revive and modernize China's ancient pottery industry. This has but little bearing on our budget problems. But it does enable us to strengthen a phase of Industrial Chemistry which has economic benefit to the country, and it comes from a source hitherto so unrelated to our institution that it represents quite a detached and objective judgment. Although filling my letter—as I threatened—with financial affairs, the meaning of all this is therefore spiritual rather than material and is written that you may share the relief or even elation with which we are beginning the session.

For the rest, despite political fears and economic uncertainties, we have examined and received more and better new students than ever before, and our prospects in all academic and other essential aspects are exhilarating. Especially have we the hope that during the new session this will prove true in matters of internal discipline and in a vocational emphasis more directly aimed to meet the nation's needs.

J. Leighton Stuart

0863

YENCHING

August 16, 1934

To the Board of Trustees:

This is to bring to your attention the financial outlook for the University beginning with the fiscal year July 1, 1935. As reported in the enclosed letter to our American friends we can manage to get through the coming year because of the timely grant from the Chinese Government.

(1) The most critical factor is the expiration by June 30, 1934, of the two annual grants of U.S. currency \$12500. each for the College of Natural Sciences. If the Rockefeller Foundation feels itself able to abide by its original intantion to fund its grant by giving us an additional endowment of \$250,000, it will doubtless be on the condition that we succeed again in raising an equal sum by that date. Or if it is willing to continue its annual grant for another period of years we would be required to raise \$12,500. each year from other sources. The most serious disaster to the work of the whole university would be the loss of this income, because of the outstanding personnel and high prestige of this unit, and the unique service it is rendering in preparing students for medical and nursing careers, for industrial chemistry, science teaching, etc. The urgency of this need can scarcely be overstated.

(2) The College of Public Affairs, including the three Social Sciences hitherto so largely supported by Princeton alumni, has suffered heavily in the inevitable loss of income from that source during the depression period. Fortunately the Rockefeller Foundation had again come to our assistance in a reducing annual grant which also expires next June. These subjects have always been of large importance in training for the political, economic and social activities so essential to national progress, but never more so than with the new enthusiasm for rural - or more strictly non-metropolitan and port-city - reconstruction which has caught the imagination alike of national leaders and of patriotic youth. We are regarded as being in a favored position to do the research and training for certain aspects of this program not being attempted elsewhere or without the staff and standards obtaining here.

(3) The School of Religion has been so depleted by its loss of income that unless additional funds are secured it cannot be continued. Here again there is abundant testimony to the special service we are able to render the Christian Movement because of the quality of our teaching personnel and the integration of this supremely valuable unit with the life of the whole institution. And if we cannot retain the teachers of this faculty it means frustration not only in training the highest grade of religious workers, but also in the most competent spiritual efforts for our college students. A budget of L.C.\$30,000. would be the minimum with which this School could be maintained.

(4) The Department of Journalism has proven its value and is facing a crisis which must also be dealt with during the next few months or it must also be discontinued. As I have written fully on this

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item in recent weeks it is only included here to complete the list of immediate needs.

(5) The General Administration, the College of Arts & Letters, the College for Women, all need strengthening, but when it is a question of carrying on at all or not, these features can be held in abeyance until relief for even more imperative problems be secured.

In all that has been written above it may be pointed out that the greatest asset perhaps which Yenching has is the quality of its teaching personnel - especially the Chinese - and the happy spirit of harmony, institutional loyalty and relationships with students which permeate our community life. This would all be irreparably injured by failure to maintain our present structure. Another factor is the uncertainty of exchange, due chiefly to American monetary policy. At present we are speculating on the effect that the nationalization of silver will have on our income. Fortunately we have made all our calculations at the rate of \$2.50 to \$1.00. But the present tendency will aggravate all the difficulties described above.

Having set before you the financial anxieties which press so constantly on me, I cannot close without reminding you again of recent encouragements. The almost instantaneous and enthusiastic acceptance by our faculty of responsibility for one-tenth of the million dollar endowment out of their own salaries, and the less dependable but no less spontaneous responses of our students have tremendous spiritual meaning. The general reaction in China to a campaign which might easily have been resented and the measure of actual pledging thus far with no more organized effort than has been attempted are again most reassuring. Notable are the editorials by Hu Shih and other contemporary leaders. The comments of the inspectors from the Ministry of Education, the grants made for two years successively without a moment's hesitation by the China Foundation Trustees (I promised last year not to repeat the request!), the grants from the British Indemnity Trustees and the Committee of Seven appointed by the Ministry of Education carry a fine commendation. The growing number of applicants for entrance or transfer from other colleges, their quality, the prominence of the parents of many of them, the improvement in various phases of internal management, and the not as yet pronounced but none the less real signs of sympathy with and acceptance of our spiritual ideals and beliefs, are also stimulating factors when we feel oppressed by material problems.

Very sincerely yours,

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Yenching Univ.

Aug-17/34

Dear Dr. Lee

I am mailing today by Chinese P. O. the enclosures herewith but have a chance to send duplicates by George Barbour via Siberia which may reach you earlier. Only a few brief comments:

- ① The one to "American friends" is being sent out to Advisory Council from Lee in usual form. Any use of it by you should not duplicate that list.
- ② Instead of a letter as you suggested appealing for immediate funds I have sent a memo. in form to our Bd. of Trustees giving the exact financial situation as I see it, which may or may not be adapted to popular use, or might be incorporated with the other for such a purpose. In any case let the Trustees have the one to them.
- ③ Feel free to compose a letter ^{from me} as you request for the mailing list made up from this material.
- ④ My suggestion is that we make plain the fact that we can get through the coming session, but ask that subscriptions or tentative budgeting be made for the year beginning July 1/35. This takes away much of

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The urgency and strain as against desperate immediate needs. The main concentration should be on Nat. Science to match R.F. Endowment or continuation of annual grant (\$12500.) which latter I dare to think possibly might be counted on. Of course if we can match that with endowment so much the better.

④ An exception should be made of journalism though even here we should prefer to have Nash's salary guaranteed as from that date than to lose goodwill by too much insistence now. That whole problem has been dealt with in recent letters.

Locally we are further helped by a contribution on his own initiative to the maintenance of a chair for Herbert Liang of \$5000. a year for three years from Marshal Chang Hsueh liang. This can be announced.

⑤ Get the Princeton constituency working to revive its support in the light of R.F. decisions in December.

⑥ I am sending a first draft of a letter to British firms which may be of interest.

Yours sincerely
J. Hightower

August 20, 1934

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

Thank you for your letter of July 24th sending me copies of your letters to Mrs. Marmon, Messrs. Garside, Gamble and McBrier.

I regret very much that we have been unable to do anything for Journalism. We have made a serious effort, but conditions simply are not favorable for any gifts at the present time, it seems.

Dr. Jenney has just visited Mrs. Marmon again. He urged it and I did not dare turn him down. I had hoped that he would wait until your letter to Mrs. Marmon had reached her. The fact that your letter to me brought a copy of your letter to Mrs. Marmon indicates that possibly she had this letter by the time Dr. Jenney reached Culver.

I shall keep in mind your suggestions concerning the vacancy in the trusteeship. I hope that we can persuade Miss Mabel Gillespie of Pittsburgh to accept a position on the Board. Mr. Cowling would make a valuable member but I doubt if he would be able to attend meetings very often. I feel very much that we would benefit by having some new blood come into the Board.

I am glad to learn that Miss Lu Hwei Ching is to be in Wellesley College this fall. We will make a note of that and get her assistance in keeping the interest at Wellesley. It may be that we can use her for this purpose outside of the college also.

I have just learned from Mr. Garside's office that you did not secure the grant from the government. I regret this very much as I had counted heavily upon your having that additional sum of money for the budget this academic year.

Things are very quiet now and we will begin our active work for the coming academic year around the 1st of September. Miss Woodward, concerning whom I have already written you, will not be able to come to us until the 27th of this month. I will be back in the office regularly on the 1st of September.

With kind regards to you and to all the friends there, I am,

Sincerely,

N. Gist Gee

NGG/d

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Copies sent to
JLS
VN
Dean Martin

1172 PARK AVENUE

August 24, 1934

Yenching University
150 Fifth Avenue
New York City

Attention of Mr. N. Gist Gee, Vice President

Dear Mr. Gee:

I am very sorry that I have not yet been able to give you a satisfactory reply to your application to Mrs. Elmhirst, through her Committee, for the renewal of Mrs. Elmhirst's financial assistance to the Department of Journalism at Yenching University. I think I told you in my letter of July 24th that the Committee expected to have an annual conference with Mr. and Mrs. Elmhirst while they were here in America, and the question of Mrs. Elmhirst's support of foreign objectives, particularly her support of the Chinese interests, would be taken up for discussion.

The meeting at which these matters were discussed took place on the 15th of August and I regret to say that the Committee decided that they cannot re-open the question of Mrs. Elmhirst's financial assistance to the Department of Journalism at Yenching. The limitations of Mrs. Elmhirst's budget are very definite for the balance of this year, and the question of what the Committee budget may be for next year is still not decided. In addition to this fact, the Committee feel great reluctance in assuming any responsibility for foreign objectives at the present time as there are so many matters of great moment here which have enlisted their interest and support. We have discussed this matter quite definitely with Mr. and Mrs. Elmhirst and it is the consensus of opinion at the present time that we cannot make a contribution to this objective either this year or next.

I am sorry to be so definitely final and unfavorable but the Committee felt that they wished to give you a very definite answer in order that you might secure resources through other channels if possible.

Sincerely yours

Anna Rague
Secretary

ATB/ECS

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August 27, 1934

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

I have just returned from an interesting conversation with Mr. S. M. Gunn of the Rockefeller Foundation. He is leaving in a couple of days for a two months trip into Mexico. While in his office I also had the pleasure of seeing both Dr. Grant and Mr. Greene.

The Rockefeller Foundation meetings for final decision on matters relating to the Social Sciences will not be held until about the middle of December. There is no doubt of Mr. Gunn's sympathy with the University's program and I think he will support the plans which he has outlined. I am hopeful that with his support this will go through.

I discussed with him also the question of the Natural Sciences grant. I believe he is very sympathetic there also and while, of course, he made no promise, yet he indicated his willingness to go into the matter thoroughly with you as soon as he returns to the field, probably early in '35. I have not asked for a capital grant for the Natural Sciences at the present time and I believe that such a request would on the very face of it defeat itself. I think we should insist upon a continued support from the Foundation on the present basis for the Natural Sciences.

I called Mr. Gunn's attention to the fact that the Natural Sciences were turning their interest to the practical side of Science and making as many rural applications as possible. This fits in with his program and I am sure pleases him, though he insists that he does not wish to force any definite program on that department.

I would suggest that Dr. Wilson and yourself get Mr. Gunn to Yenching, present your program to him and get in an application through him to the Foundation for the renewal of the \$12,500 as early in the year as it can be done. It would be well to accept his lead in these matters and let him direct as far as possible in the formation of the application. Then you are assured of his support.

Very sincerely,

N. Gist Gee

NGG:HW

0870

August 27, 1934

Miss Anna Bogue
1172 Park Avenue
New York, N. Y.

Dear Miss Bogue:

I wish to acknowledge receipt of your letter dated August 24th. I wish also to thank you very heartily for the patience which you have shown in our repeated contacts with you and for your very sympathetic interest in the work at Yenching and especially in the Department of Journalism. I feel quite sure that you have given us your hearty support through all of these negotiations.

I regret that it is not possible for Mrs. Elmhirst to continue her financial assistance for this work at Yenching at the present time. This is a critical year with us since upon it will depend, almost entirely, the future of Journalism at Yenching. The work has been a complete success and we are having to continue at the present time for the next academic year the work in this course in order to meet the obligations which we have assumed with the largest, most interesting class we have ever had in this subject at Yenching. We believe that Journalism of the proper type in China at the present time is going to be very influential in the forming of public opinion which will determine their course of future events. For this reason we are holding on tenaciously hoping that some unforeseen source of support may yet arise to help carry us through the year.

I enjoyed very much meeting you personally and discussing Yenching with you and I hope that at some future time I may again have this privilege.

With kind regards, I am

Very sincerely,

N. Gist Gee

NGG:HW CC sent to JLS

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YENCHING

August 31, 1934

Dr. J. Leighton Stuart
Yenching University
Peiping, China

My dear Dr. Stuart:

Your letter of July 30th notified us that you were drawing a draft on the Central Hanover Bank and Trust Company for the Rockefeller fellowship appropriation for Li An-che. We were somewhat surprised, however, instead of receiving a draft to receive a telephone call from the Central Hanover Bank and Trust Company indicating that a check against the field account had been drawn over an unauthorized signature. The group over there are very friendly and after a great deal of talk, giving the assurance that we would make immediate payment, they agreed not to send it to protest. What we really anticipated was a draft which would be presented to our office for payment.

Thereafter, we communicated with the Rockefeller Foundation and found a very confused situation existing. They have temporarily refused to make the payment reimbursing us for the \$450 as they have no definite word from Mr. Li An-che as to his own plans and purposes, the only message being the telegram from Bliss Wiant that Mrs. Li An-che was coming to America. This is also against the practice of the Foundation, it being their understanding that they will handle all travel items and will make arrangements with the recipient of the fellowship as to whether or not the family expenditure is to be made in America or China.

Mr Gunn left day before yesterday for a two and a half month's trip to Mexico and has left instructions with his understudy that adjustments are to be made as soon as Mr. Li An-che makes some definite report to the Foundation. Meanwhile, we are holding the bag and will find it necessary to temporarily charge the amount to the field account # 31. I raised the question as to whether or not the late action in approving the fellowship did not cause the haste in getting Mr. and Mrs. Li-An-che to America. The answer was that previous correspondence had given pretty clear instructions but the final letter containing full and complete data had not reached the field before Mr Li An-che had started for America. All of this is in way of explanation with the hope that the recipients of the Rockefeller Foundation fellowships will work in more harmony and closer accord with the Foundation itself. We will let you know the outcome of the situation.

Very cordially yours,

CAE:MP

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